

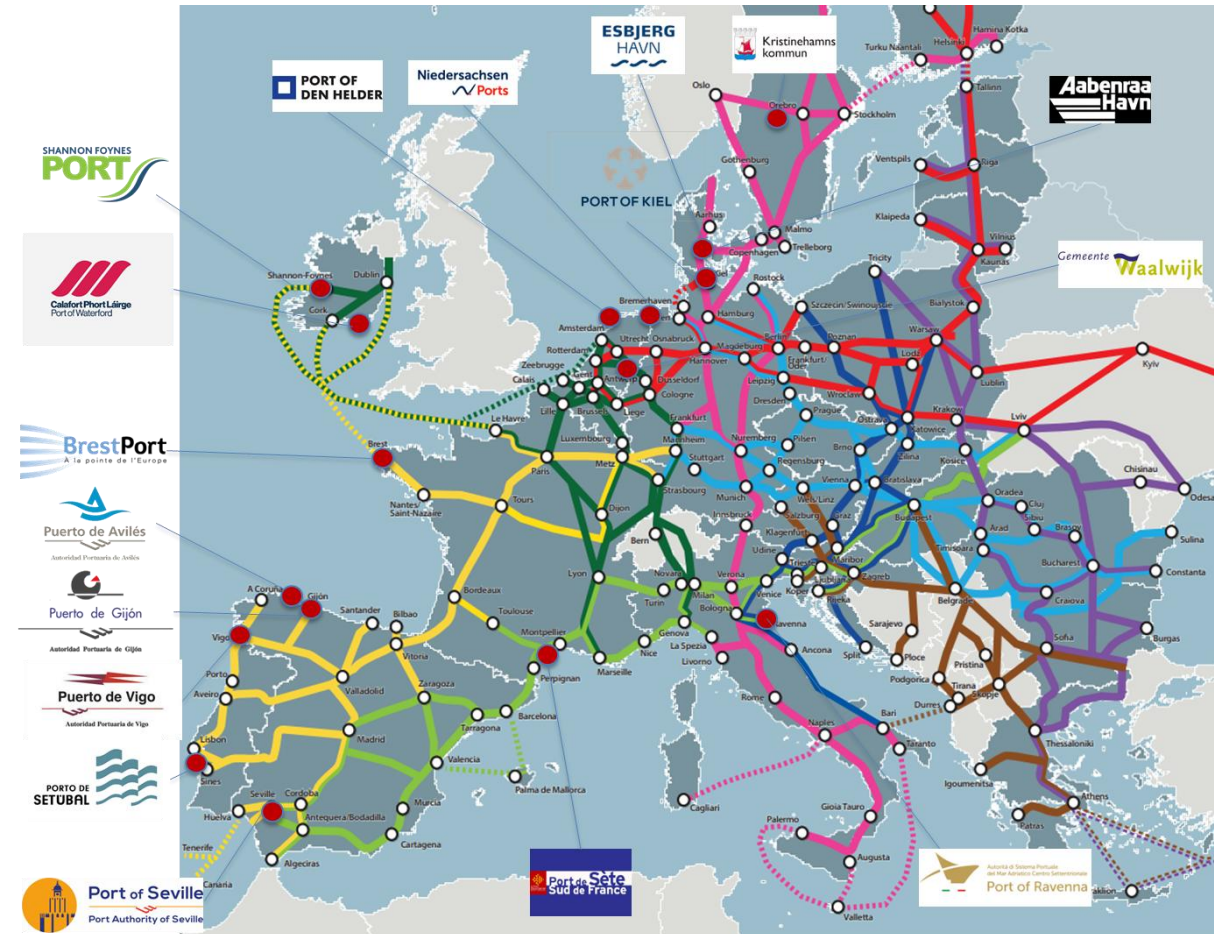


EUROPEAN MEDIUM-SIZED PORTS ALLIANCE

Midsized ports at the heart of Europe's green and industrial transition

Who are we ?

- Most of us are already working together in Horizon and Interreg European projects
- Active in port operations (dry and liquid bulk, containers, marine energy, logistics)
- Congestion free and champions of intermodality and short sea shipping
- Dual-use potential (civil / military)
- Enablers of trade, industrial regeneration and deployment of alternative energy
- At the forefront of Europe's offshore wind ambitions
- Hoping to increase the number of members in the coming months



Group Members Today: 18 ports
Turn-Over > 500m€ - direct/indirect work > 200 000

Why are we here ?



Our ports have an important role in regional economies – we are boosting trade, employment, and industrial development



However, we are almost invisible on European maps, whilst providing essential port and logistics services at EU level

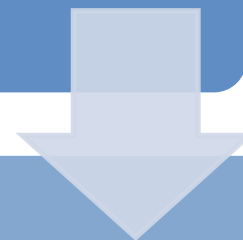


We collectively believe that our role to support Europe's agenda is vital, but for this, we need additional support and attention

Key messages for EU decision-makers

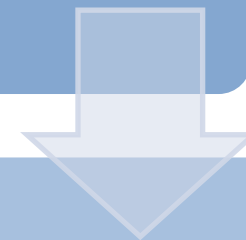
1. Strategic recognition

- Medium-sized ports are **collectively a critical part of Europe's port infrastructure** and a **structural pillar of Europe's industrial and energy transition**.



2. Adapted European tools

- EU instruments are **designed for mega-hubs and mega-projects**, not for our reality. We need **adjusted thresholds, dedicated calls, simpler procedures** and recognition of **local public-private co-investment**.



3. Strategic coherence

- Europe cannot ask port territories to deliver **offshore wind, hydrogen, re-industrialisation, intermodality and military mobility** without securing their **economic and financial sustainability**.

In Summary

- Medium-sized ports are ready to act as reliable partners of the European Union
- We are strategic enablers capable of :
 - Accelerating decarbonation
 - Strengthening industrial resilience and territorial cohesion
 - Reinforcing Europe's economic security and connectivity

To achieve these objectives, we need recognition that, despite our individual size, collectively we are a part of Europe's plan. And as such, we need adjusted support and process.

We do hope our concerns and expectations will be reflected in the European ports strategy and in the EU industrial maritime policy.

Thank you !